# **FORT ST JAMES PUBLIC LIBRARY**



Agenda for Regular Board Meeting 19 June 2024 5:00pm

### **ATTENDEES:**

**ZOOM:** Jim Burck, Marilyne Teegee

**REGRETS:** David Nutbrown

## 1.0 LAND ACKNOWLEDGEMENT

We would like to open our meeting by recognizing we are fortunate to live, work and learn on the unceded ancestral territories of the Nak'azdli Whut'en, on lands long connected with Binche Whut'en, Tl'azt'en Nation, Takla Nation and Yekooche Nation.

#### 2.0 CONSENT AGENDA AND AGENDA

- 2.1 Approval of minutes of the Regular Meeting of the Board, 15 May 2024.
- \$61,782.21 of Enhancement Grant funds have been spent on enhancing multipurpose areas, programs, IT, safety/accessibility, and facilities. (appendix A)
- 2.3 The library's Annual Survey of BC Public Library Statistics was submitted to the Public Libraries Branch on 15 May.
- 2.4 2023 GST rebates were submitted to the Canada Revenue Agency on 16 May.
- 2.5 Comics Plus went live on 17 May.
- 2.6 2024 FSJ Historic Site Voucher program opened on 17 May. Twenty-eight seasonal passes were purchased (four vouchers for each day of the week).
- 2.7 Director and Officer Liability insurance for 2024-2025 was renewed on 21 May.
- 2.8 Q2 staff 1:1 conversations with LD were held between 21-24 May, and Q2 all staff meeting was held on 28 May.
- 2.9 Nasal Narcan is now available in the library's AED locker for Good Samaritan medical interventions.
- 2.10 On 3 June, IT updates were completed: new SSIDs and passwords, creation of a captive portal for "Library Guest" SSID, all staff computers connected to "Library Staff" via ethernet cables, "Library Guest" speed set at 10Mbps/user.
- 2.11 Public Works staff installed a bear-proof waste bin on 2 June and an exterior recycling bin on 4 June.
- 2.12 Chair Evans-Salt and Vice-Chair Burck attended BCLTA Board as Employer session #2 of 2 on 4 June. After attending these two sessions, Chair Evans-Salt and Vice-Chair Burck feel that we are in alignment with best practices in relation to their employment of the LD.

- 2.13 An updated Schedule 8 of the library's Statement of Financial Information (SOFI) was submitted to the Public Libraries Branch on 11 June.
- 2.14 On 11 June, one faulty indoor security camera was replaced, one new indoor security camera was installed (bike rack) and all four indoor security cameras were updated with new SD cards.
- 2.15 LD completed *Personnel Management for Public Libraries* course.
- 2.16 LD attended the following meetings in the last month:
  - 2.16.1 DFSJ Joint OHS Committee
  - 2.16.2 Two Association of BC Public Library Directors
  - 2.16.3 Community Adult Literacy Program
  - 2.16.4 Sitka ILC and ILL functions
  - 2.16.5 Two invigilation sessions
  - 2.16.6 ESW Managed IT consultation
  - 2.16.7 RDBN Joint Accessibility Committee
  - 2.16.8 NCLF Roundtable
  - 2.16.9 Canada's Volunteer Awards nomination session
  - 2.16.10 DFSJ Staff Lunch
  - 2.16.11 City West IT
  - 2.16.12 BCLTA Board as Employer
  - 2.16.13 Treasurer May 2024 financial reconciliation
  - 2.16.14Finance Committee
  - 2.16.15 Local Joint Accessibility Committee

DRAFT MOTION: to approve the consent agenda as read for the Regular Meeting of the Board, 19 June 2024.

DRAFT MOTION: to approve the agenda as read for our Regular Meeting of the Board, 19 June 2024.

## 3.0 LIBRARIAN'S REPORT

- 3.1 May 2024 Librarian's Report (appendix B)
- 3.2 May 2024 Reconciliation (appendix C)
- 3.3 District 2024 Q1 Variance Report (appendix D)

### 4.0 BUSINESS ARISING

- 4.1 2024 Canada Summer Jobs and Tl'azt'en Nation Bladerunners tabled from May
- 4.2 BC Library Conference and BCLTA AGM report, Trustee Burck tabled from May (appendix E)
- 4.3 Trustee Roles and Succession Planning

Ad hoc committee to discuss Trustee job description, recruitment, interviewing/vetting, orientation, training, committee appointments, and BCLTA voting member.

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#### 5.0 **STRATEGIC GOALS**

Board reflection: Advancing Truth and Reconciliation, Promoting Sustainability, Providing Equitable Access for All, Increasing Community Engagement

#### 6.0 **NEW BUSINESS**

**IT Update** 6.1

#### 7.0 **ADJOURNMENT**

DRAFT MOTION: to adjourn FSJPL Regular Meeting of the Board, 19 June 2024 at (time).

# **FSJPL 2024 Board Meeting Dates**

January 17, 5:00pm	May 15, 5:00pm	September 18, 5:00pm
February 21, 5:00pm	<del>June 19, 5:00pm</del>	October 16, 5:00pm
March 20, 5:00pm	<del>July 17, 5:00pm</del>	November 20, 5:00pm
April 17, 5:00pm	August 21, 5:00pm	December 18, 5:00pm

# Fort St. James Public Library Board Committees

Finance: Treasurer McCutcheon **Human Resource: Trustee Evans** 

Trustee Councillor Friesen

Trustee Teegee

Chair Evans-Salt Trustee Greenaway

**Policy:** Chair Evans-Salt **Bargaining:** 

Trustee McCutcheon

Trustee Greenaway

**Trustee Evans** 

**Trustee Greenaway** 

LD Crowley

**Building: Trustee Soles** 

Trustee McCutcheon

**NCLF Representative:** Trustee Evans/Trustee Soles

**NCLF Alternate Representative:** Trustee Greenaway

District of Fort St. James Representative: Councillor Judith Friesen **District of Fort St. James Alternate:** Mayor Martin Elphee

**Appendix A - Enhancement Fund Expenditures** 

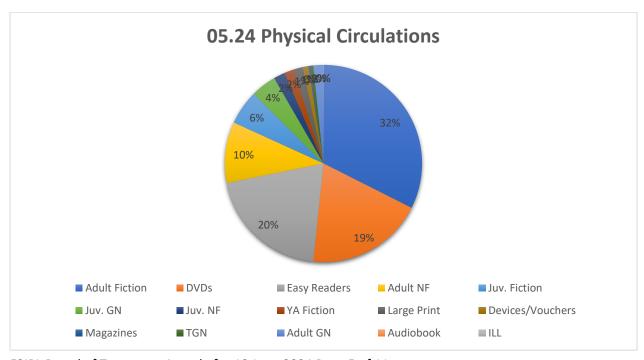
REVENUE		2024	2025
	BC Enhancement Grant	50,733.59	50,733.59
	carry forward	12,599.99	50,755.55
	Revenue Total	\$63,333.58	\$50,733.59
EVDENDITUDES			
EXPENDITURES	Managaina		
Multipurpose spaces	Mezzanine	12 505 05	
	Juvenile space	12,505.05	
Cultantal	YA space	658.57	
Subtotal		13,163.62	
Programs			
	Promotion (event supplies)	2,686.56	
	Digital games	394.39	
	Experience Vouchers	500.00	
	Seed library	195.46	
	STEM kits	59.34	
Subtotal		3,835.75	
		-,	
IT	Charging stations		
	Floor cables	43.67	
	iPads, switches, oculus	52.63	
	Meescan	890.40	
Subtotal		986.70	
Accessibility/Safety	PurpleAir monitors		
Accessibility/salety	PurpleAir monitors Books	126.86	
		736.45	
	Birth-18mo supports Safety stools	650.73	
	Kanopy audiobooks	884.10	
	First aid supplies	110.58	
Subtotal	riist aid supplies	2,508.72	
Subtotal		2,300.72	
Facilities	Slatwalls	3,817.47	
	Slatwall shelving	446.56	
	Shelving/bookcarts	905.54	
	Signage	293.05	
	Book displays	274.24	
	Dehumidifier	110.06	
Subtotal		5,846.92	
	Expenditures Total	\$26,341.71	\$0.00
	Expellultures Total	\$20,341./I	Ş0.00
EXCESS REVENUE FOR THE Y	EAR	36,991.87	50,733.59
BC Enhancement Grant Tota		\$152,200.77	
2023 Expenditures	•	\$35,440.50	
2024 Expenditures		\$26,341.71	
2025 Expenditures		\$0.00	
2020 Expellultures	Expenditures Total	\$61,782.21	
	Expenditures rotal Balance	\$90,418.56	

Appendix B - May 2024 Librarian's Report

	MAY 2023	MAY 2024	Month % Change	YTD 2023	YTD 2024	Year % Change
Total Patrons <sup>1</sup>	3736	3110	-16.8	3736	3110 (855)	-16.8
New Patrons	11	12	+9.1	51	86	+68.6
Visits	955	1828	+91.4	6235	9790	+57.0
Circulation	955	1270	+33.0	4594	6491	+41.3
Interlibrary	226	244	+8.0	1120	1475	+31.7
Programs						
Programs	19	51	+168.4	88	242	+175
Attendees	327	683	+108.9	1082	1497	+38.4
Digital						
Computer sessions	114	96	-15.8	542	590	+8.9
Wifi Sessions	1659	1813	+9.3	6718	7507	+11.7
Web views <sup>2</sup>	1024	1323	+29.2	5256	8914	+69.6
E-Subscriptions						
Overdrive/Libby	268	409	+52.6	1029	2209	+114.7
Kanopy <sup>3</sup>	-	50	-	-	120	-
Blackstone <sup>3</sup>	-	2	-	-	36	-
Comics Plus	-	1	-	-	1	-
Gale logins	8	2	-75	11	53	+381.8
Niche logins	5	3	-40	20	7	-65
Volunteer Hours <sup>3</sup>	-	30	-	-	148.25	-

<sup>&</sup>lt;sup>1</sup> Accounts inactive for 7+ years were deleted in 2023; active Patrons in brackets (borrowed a physical item in the last three years).

 $<sup>^{\</sup>rm 3}$  New or previously not reported.



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 $<sup>^{\</sup>rm 2}$  Web views include website page views and Facebook visits.

# Appendix C – May Bank Reconciliation

	Date	Source	Detail	Debit	Credit	Revenue	Revenue Type	GST
May	Bank starting b	palance		\$ 20,105.59				
-	1-May-24	22	BC Coop - KNOW BC 2024	-	36.50			1.74
-	1-May-24		Cash deposit	207.95	-	207.95	Misc	
-	1-May-24		Cheque deposit	25.00	-	25.00	Fines	
-	1-May-24		Cheque deposit	20.00	-	20.00	Fines	
-	3-May-24	31	Jim Burck - conference	-	1,075.79			
-	3-May-24		Law Matters grant	1,000.00	-	1,000.00	Law Society	
-	4-May-24	32	Valerie Crowley - conference	-	250.25			
-	8-May-24	33	Jacqueline Soles - conferenc	-	2,301.37			
-	9-May-24	29	ULS	-	367.84			17.52
-	10-May-24		MasterCard payment	-	2,907.31			
-	14-May-24	35	Jenny Vogelsang	-	529.00			
-	18-May-24		Imperative Recycling	-	51.19			2.44
-	22-May-24	30	Wendy Lintunen	-	1,208.87			
-	22-May-24	37	Beswick Hildebrandt Lund	-	2,478.00			
-	23-May-24	36	Midway Purnel	-	120.34			5.37
-	23-May-24		MasterCard payment	-	2,774.23			
-	23-May-24		GIC redemption	23,382.68	-	23,382.68		
-	24-May-24	38	HUB Insurance (Director)	-	1,538.00			
-	29-May-24	40	Crowley, nasal narcan	-	110.58			
-	31-May-24		MasterCard payment	-	3,695.00			
-	31-May-24		TELPAY 002	4,184.25	-	4,184.25	Regional District	
-	31-May-24		Bank fee	-	2.00			
-				-	-			
				28,819.88	19,446.27	28,819.88		25.33
lun	Bank starting b	palance		\$ 29,479.20				

# Appendix C (cont.) – May MasterCard Reconciliation

	Date	Source	Detail	Debit (payments)	Credit (charges)	GST
May	Mastercard st	arting balance			1,727.45	
٠.	22-Apr-24		Book	_	13.64	0.6
_	23-Apr-24		Refund	0.01	-	
_	24-Apr-24		Books (Law Matters)	-	59.79	2.8
_	24-Apr-24		Books (Law Matters)	_	340.53	16.2
_	24-Apr-24		Books (Law Matters)	_	246.62	11.7
_	24-Apr-24		Book	_	26.20	1.2
_	25-Apr-24		Books (Law Matters)	_	124.41	5.9
	29-Apr-24		Books (Law Matters)	_	34.60	1.6
			NCLF AGM and conference	_	334.08	14.4
		Cinema 1	DVDs	_	254.13	11.3
	6-May-24		DVD cases - six disc	_	67.95	11.0
	6-May-24		Annual subscription	-	179.19	8.0
	7-May-24		DVD cases - three disc		29.75	0.0
	7-May-24		DVD cases - tillee disc	-	15.99	
-			•	-	56.17	
-		Nat Geo Kids	Kids magazine  DVD cases - four disc	-		2.0
-	8-May-24		DVD cases - four disc	-	80.53	3.6
-	7-May-24		n I	-	46.41	2.0
-	8-May-24		Books	-	14.69	0.7
-	9-May-24		Frame corner guards	-	25.09	
-	9-May-24		Books (Emerg. Prep.)	-	50.34	2.4
-	9-May-24		Books (Emerg. Prep.)	-	25.19	1.2
-	9-May-24		DVD	-	33.58	1.5
-	9-May-24		DVD	-	24.63	1.1
-	9-May-24		DVD	-	40.31	1.8
-	9-May-24		Office supplies	-	81.47	3.6
-	10-May-24		DVD replacement	-	19.59	
-	10-May-24	•		2,907.31	-	
-	11-May-24		Cleaning supplies	-	12.31	0.5
-	12-May-24		Book (Law Matters)	-	24.14	1.1
-	12-May-24		Book (Law Matters)	-	11.50	0.5
-	13-May-24	Amazon	DVD	-	28.77	1.2
-	13-May-24	Amazon	DVD	-	19.86	0.0
-	13-May-24	Amazon	Book (Emerg. Prep.)	-	26.24	1.2
-	13-May-24	Amazon	Book (Law Matters)	-	38.80	1.8
-	14-May-24	Amazon	Prime membership	-	11.19	0.5
-	15-May-24	Amazon	DVD refund	2.95	-	
-	16-May-24	Indigo	Book	-	8.39	0.4
-	16-May-24	Indigo	Book	-	30.40	1.4
-	16-May-24	Indigo	Books	-	86.25	4.1
-	16-May-24	Amazon	Book and tape	-	48.70	2.2
-	16-May-24		Books	-	1,162.10	55.3
-	17-May-24	_	Office supplies	-	168.38	7.5
-	17-May-24		DVD	-	31.35	1.4
-	22-May-24		SRC kits	-	22.39	1.0
-		International	Transaction fee (Nat Geo)	-	1.40	
-			, <i>1</i>	_	-	
				2,910.27	3,957.05	173.5
un	Mastersard	arting balance		_,,	2,774.23	

# Appendix D – District 2024 Q1 Variance Report

Report: M:\live\gl\glrptbux.p Version:010002-L58.80.04 User ID:sclarke	DISTRICT OF FORT ST JAMES  ACTUALS AND BUDGET COMPARISON WITHOUT ENCUMBRANCE - LIBRARY - RW  For All Revenue, Expense, Accounts - Zero Balance Accounts NOT Included	DISTRICT OF FORT ST JAMES <b>OMPARISON WITHOUT ENCUI</b> se, Accounts - Zero Balance A	IES CUMBRANCE - LIBRAF e Accounts NOT Inclu	ty - RW ded	Date: 15/05/2024 Time: 13:13:42
Account	Description	PROVISIONAL 2024 (Prd 01-03) Norma01/	SIONAL Actuals d 01-03) 2024 (Prd 01-03) NormaD1/01/24 - 31/03/24	Percent of Variance	
Project 305: Administrative Functions NAGES 10-50-305-1000 WAGES 10-50-305-1001 WAGES 10-50-305-1001 WAGES 10-50-305-1002 CALP 10-50-305-1100 EDUCA 10-50-305-2600 CPP/EI	WAGES HEAD LIBRARIAN WAGES ASSISTANT LIBRARIAN WAGES OTHER CALP COORDINATOR WAGES CASUAL LABOUR EDUCATION AND TRAVEL CPP/EI/MPP/HEALTH/WCB NET Project 305: Administrative Functions:	80,340.00 57,876.00 27,242.00 0.00 25,002.00 6,000.00 55,000.00	20,064.78 14,469.00 13,289.99 3,975.72 1,644.32 535.00 13,222.44 67,201.25	75.03- 75.00- 51.22- 0.00 93.42- 91.08- 75.96-	
Project 310: Office Costs 10-50-310-1060 10-50-310-1150 10-50-310-1170 10-50-310-1210	ADVERTISING - LIBRARY OFFICE SUPPLIES LIBRARY TELEPHONE AND MODEM LIBRARY OFFICE EQUIP MAINTENANCE NET Project 310: Office Costs:	365.00 3,344.00 4,459.00 1,115.00 9,283.00	0.00 899.02 815.15 0.00 1,714.17	100.00- 73.12- 81.72- 100.00- 81.53-	
Project 330: Structures, Halls & Grounds 10-50-330-1087 10-50-330-1275 10-50-330-1205 10-50-330-1305 NAME OF THE O	& Grounds LIBRARY BUILDING INSURANCE LIBRARY BUILDING MAINTENANCE BC HYDRO COSTS JANITORIAL/ALARM SYSTEM - LIBRARY NET Project 330: Structures, Halls & Grounds: Report Totals:	5,630.00 5,254.00 8,500.00 14,100.00 33,484.00 294,227.00	1,407.51 695.75 4,706.67 3,490.43 10,300.36 79,215.78	75.00- 86.76- 44.63- 75.25- 69.24- 73.08-	

\*\*\* End of Report \*\*\*

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### Appendix E – BC Library Conference and BCLTA AGM report

# 2024 BC Library Conference

Vancouver, April 24-25, 2024

I really appreciated the opportunity to attend this conference. This experience cemented my understanding that libraries are so much more than books. My knowledge of the *Library World* was very limited when I joined the Fort St. James Public Library Board; my perspective was as a book nerd. I was unaware of the variety of programs, services, and supports that our library offers.

This conference built on that and confirmed that libraries are not passive organizations; libraries actively engage in their communities, and they work to support the diverse needs of the communities they serve. Presentations at the Conference demonstrated that public libraries in BC go far beyond the basic needs of book nerds; they encourage and support literacy, they provide outreach and support for underserved people, they can assist in a community's journey on the path of reconciliation, and they are a physical space that welcomes all segments of the community.

Jacqueline and I also attended the BCLTA AGM. Val joined as an online guest to accept the BCLTA Trustee Excellence Award on behalf of Elizabeth Hoy. Val paid a wonderful tribute to Elizabeth, citing her long service and contribution to our library.

There were 42 vender kiosks at the conference. Jacqueline and I attempted to visit them all; I am still sorting through the various brochures, business cards, and conversations so that I can pass along some nuggets (gold/coal?) to Val.

The following is a summary of the presentations that I attended:

Divers Ability: How to create programming that is inclusive to all patrons? Amy Marchal (Infant
Development and Community Outreach Consultant, Aspire Richmond) and Ginny Dunhill (Community
Services Librarian – Children, Teens, and Families, Richmond Public Library)

Aspire and Richmond Library partnered with the goal of "supporting community members with developmental disabilities. Beginning with a consultation on the needs of the community, the partnership endeavoured to support children who are neurodiverse... [the team] created multiple successful, long-term programs and services that support both neurodiverse and neurotypical library visitors at the same time."

They provided excellent examples of inclusive programs. However, my biggest take away was how they responded to program attempts that did not work; their examples demonstrated an ability to understand what was not working, to customize their approach to the client needs, and to have to courage and the support of management to try new things.

 Introduction to systemic discrimination: An educational session from BC's Office of the Human Rights Commissioner Barb Ryeburn (Education Advisor, B.C.'s Office of the Human Rights Commissioner)

Barb spoke of the need to know what systemic discrimination is, and to be able to identify the key elements. She provided several examples of people who have suffered systemic discrimination in BC. Quite often, the cause is not malicious or obvious, and that systemic discrimination is often woven into the standard operating procedures of businesses and agencies.

She referenced the "I Love My Human Rights" video series, and the Hate to Hope program. These are available through B.C.'s Office of the Human Rights Commissioner.

### Appendix E – BC Library Conference and BCLTA AGM report (cont.)

Libraries and Citizens in the Age of Data: A Panel Discussion
 Barbara Sobol (Technology Management Librarian, University of British Columbia), Fiona O'Connor (Senior Services Specialist, Digital Literacy Initiatives, Toronto Public Library), and Wendy Wong (Professor of Political Science, University of British Columbia)

The panel (one live and two on Zoom) discussed digital literacy, how our daily lives are increasingly becoming digital landscapes, and how libraries support citizens.

 Library leadership: A candid discussion Anthea Goffe (Executive Director, Coquitlam Public Library), Anton Dounts (Manager of Library Services, Cariboo Regional District Library), and Mikale Fenton (Library Director, Whistler Public Library)

All panel members are relatively new to their library leadership positions. They discussed the various challenges they have faced (from book challenges in Quesnel to the issues of supporting unhoused and vulnerable people).

They also shared their thoughts on how a Library Board can support the senior staff in their role. They were unanimous on the importance of roles: Boards are responsible for governance and Staff are responsible for operations. Mikale noted that her library is small and that her "Citizen Board" tries to slip into operational issues.

The panel encouraged Boards to access CALC funding to encourage and support library leadership.

Opening Day Keynote Speaker – Emily Drabinski President, American Library Association

Emily spoke on the theme, "Libraries Do Good Work". She used this four-word sentence, defining each word, to underscore her belief that libraries are valued institutions that are actively engaged in the broad communities they serve, and that they represent and support the values of our societies.

She used many examples (mostly American) of attacks on library programs, attempts to censor material, and personal online harassment to demonstrate that vested interests, from industry to fringe minority groups, can pose a threat to a library's ability to support and represent its constituents. To Emily, these attacks are not only a call to defend the library as an institution, but they also underscore the immense value that our libraries have within our society.

 Committing to Community ReconciliAction at a Public Library Amelia Boissoneau (Indigenous Services Coordinator, Surrey Libraries), Caroline Dick (Indigenous Coordinator, Salt Spring Island Public Library), and Karen Hudson (Library Director, Salt Spring Island Public Library)

Salt Spring Library shared several examples of embracing and highlighted indigenous culture. Examples included murals, space to meet, programs designed around the indigenous populations, making land acknowledgements meaningful, creating an Indigenous Section for books.

Karen Hudson advocated for hiring indigenous staff. She stated that hiring Caroline has helped their library move indigenous relations forward; it sends a strong message to community and staff, and is welcoming to the indigenous population. She noted that this position was initially funded through an Enhancement Grant.

The Surrey Library has been actively decolonizing their collections and has created an Indigenous Section. Amelia advocated for setting aside a space for an Indigenous Board Member.

Salt Spring noted that of the 94 Calls to Action, libraries are only mentioned once. They went to the CLA and used their recommended actions to help build their strategic plan.

## Appendix E – BC Library Conference and BCLTA AGM report (cont.)

Know your rights: Making libraries healthy and safe for all Colleen Nelson (Education Officer, BCGEU)
and Tanya Boyd (Library Bargaining Council Chair/Lead Library Assistant, BCGEU/Fort St. John Public
Library Association)

This panel was focused on workers' rights within the library system. Library staff have an increasing breadth of responsibilities with a diverse clientele; the panel was encouraging members to know their rights, and to advocate for ways to improve the workplace.

A poll of the room indicated that I was the loan trustee; the room was mostly comprised of workers and a few management staff.

When I signed up for this session, I was hopeful that this talk would explore and discuss some of the practical challenges and solutions that libraries are experiencing.

 Surrey Street SMART: An integrative and collaborative approach to support marginalized community members David Kerr (Manager, Community Connections, Surrey Libraries), Talia Ahmad (Senior Policy and Program Lead, City of Surrey), and Tanya Thiessen (Mobile Library Coordinator, Surrey Libraries)

Surrey employed a Pandemic Response Package, a suite of 6 interlinked programs to support marginalized and under-served citizens. Much of the presentation focused on one of these programs, Street Smart. The program supported hiring Outreach Workers; these were people with "lived experience". The intent was to partner Bylaw Officers with outreach workers to shift from an enforcement model to a more trauma informed model. The pilot is ending, but the panel members are hoping for it to continue.

The library was used by officers while not on patrol. The goal was to assist people who sought various avenues of support. The library was targeted for this role because libraries are seen as a safe space. Libraries hold this as a unique status in communities.

 Working Together - Library Board and Staff Laura Vilness (Board Chair, Pender Island Public Library) and Karen Hudson (Library Director, Salt Spring Island Public Library)

Laura and Karen discussed 3 main themes:

- 1. The systems that support the "lifeworld of the organization";
- Collegiality good communication and positive, professional relationships support a wellrun library; and
- Separation of Operations and Governance. This was similar theme that was discussed at the <u>Library leadership: A candid discussion</u>.

# Closing Keynote Experience - Tsatsu Stalqayu (Coastal Wolf Pack)

This was a multi-generational family group of 25 singers and dancers from various Coast Salish Communities. They shared a variety of dances, which interspersed with commentary, description, and humour from their leader. It was a very moving end to the conference.